

Amsterdam, January 2017

@RobertPeels













Content

- Fracking
- Cracking
- Mass balance
- Pricing
- Volatility













Flostock





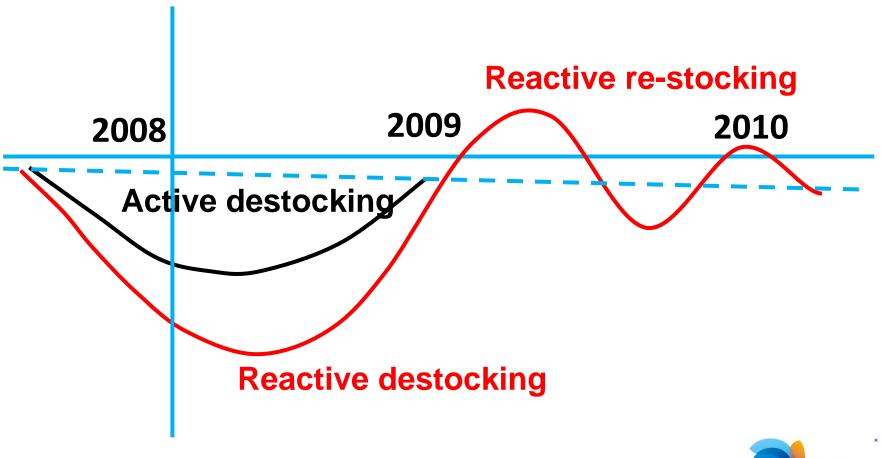








Lehman Wave was caused by Active & Reactive destocking









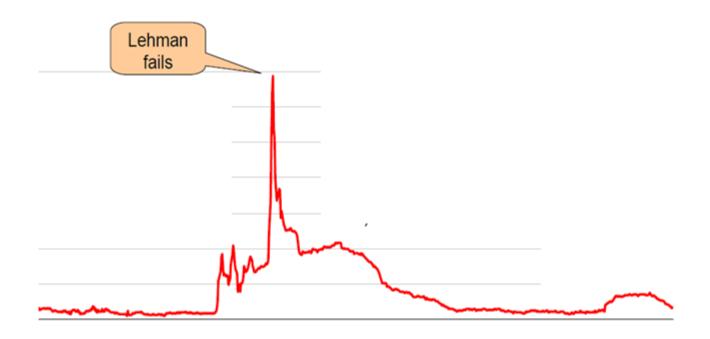








LIBOR 2003 - 2010









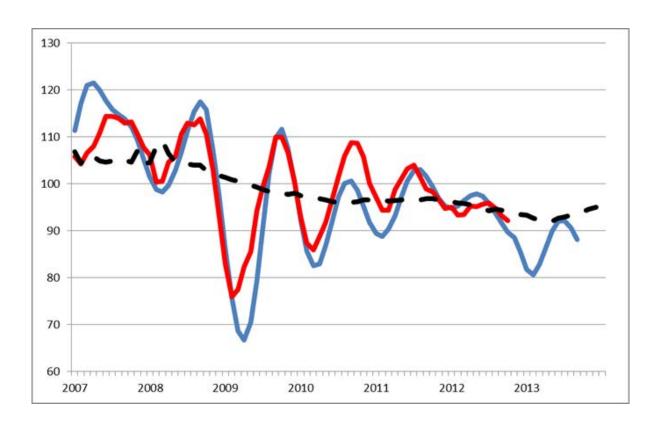








Model was > 94% accurate, 30 months into the future











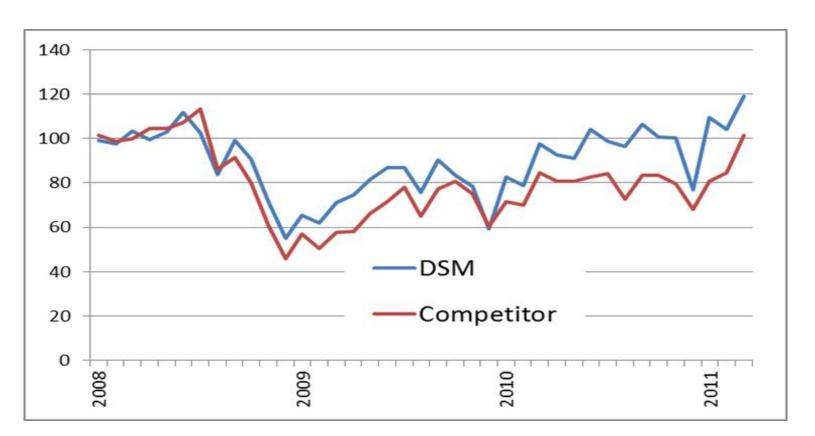








DSM unit achieved 15% extra MS and 250 M€ extra turnover.



















The Flostock insights are being picked up:

Part of curriculum at MIT, Wharton and at least 6 European Universities.





Massachusetts Institute of Technology

First PhD, in Eindhoven; 2nd coming







Called best practice by McKinsey

Universiteit Utrecht

McKinsey & Company



FINANCIAL **TIMES**



Described in the FT and **ICIS Chemical News**





















First scientific article published; several in preparation.





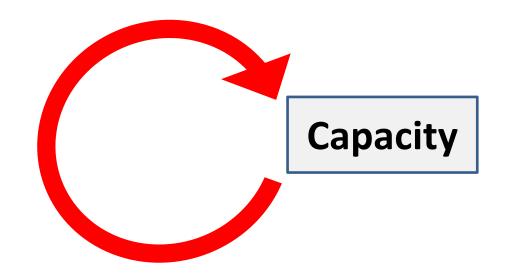








Modeling Pork Cycles



- In case of Capex with long leadtime.
- Several publications with TU/e in progress
- Applied in Housing, Food, Semi-conductors, Chemistry, Agro.







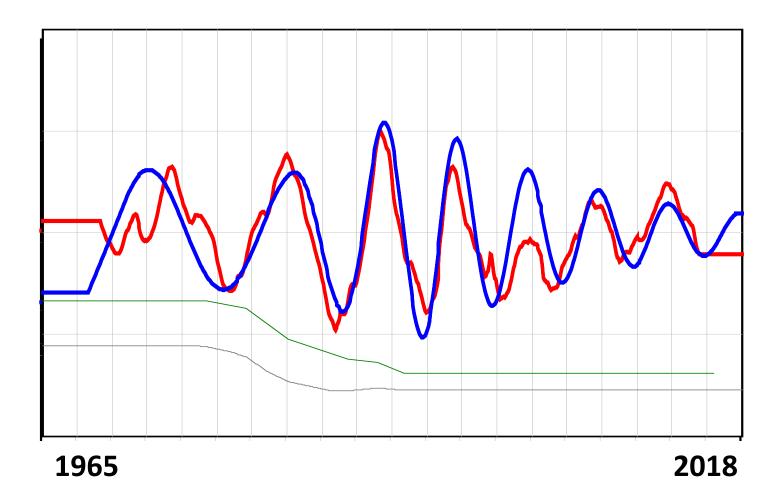








Example: Pork Cycle















Fracking













Fracking



Fracking & Horizontal drilling





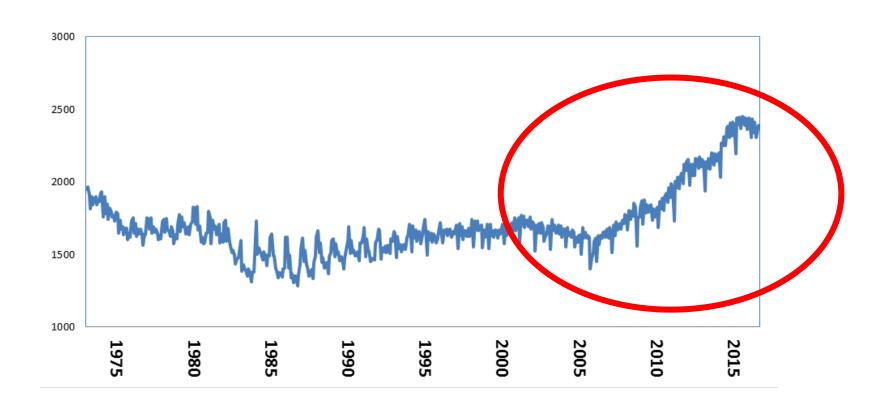








Fracking revolution in gas







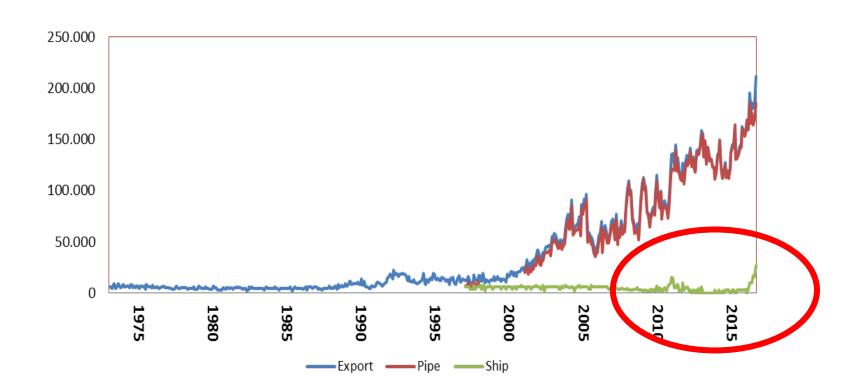








US has become a net gas exporter









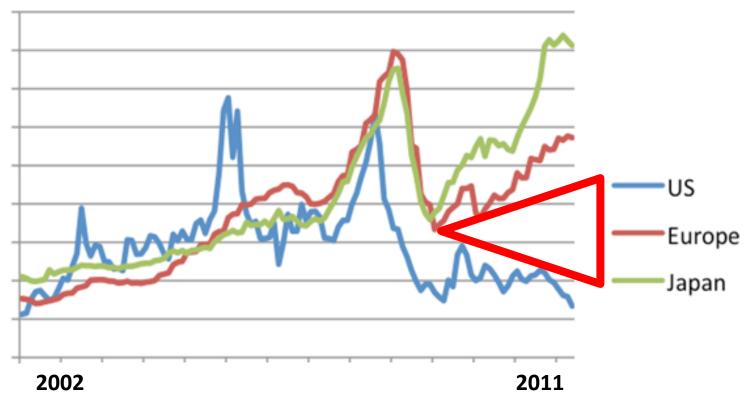






US Gas is independent from EU and JP

- - -







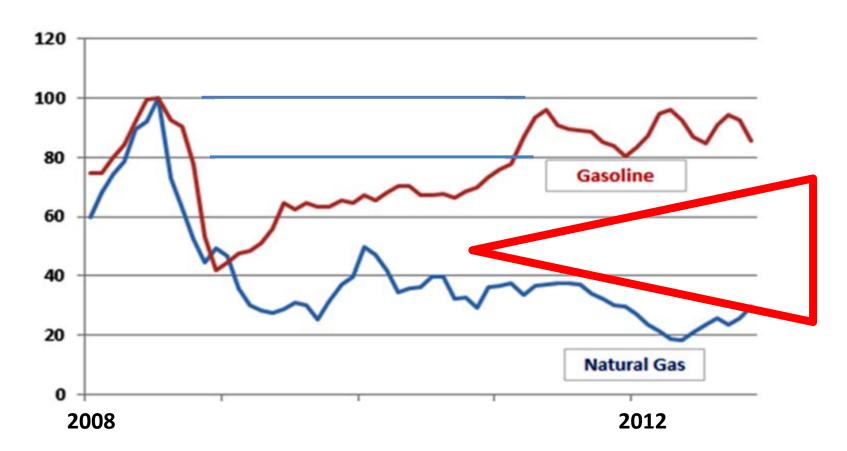








US Gas is independent from Oil















Two main effects of fracking

- Gas price declined versus Oil
- Gas price US declined versus EU





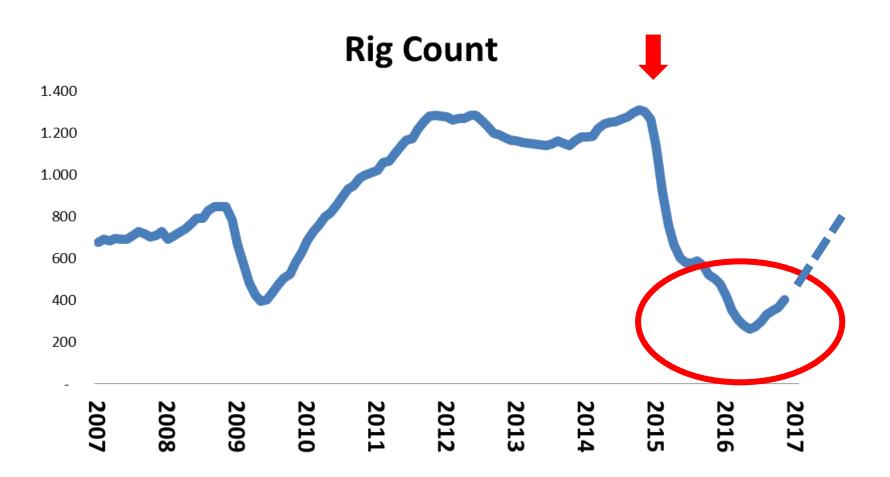








Fracking & OPEC















Cracking







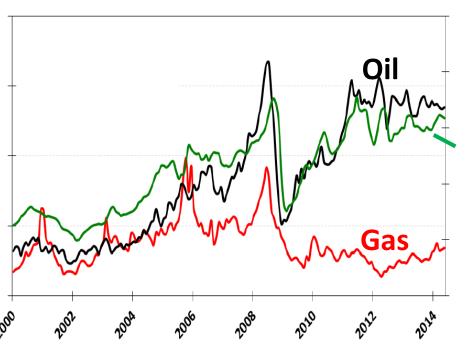








Prices of chemicals follow Oil, not Gas.



Chemicals

When gas is cheaper than oil, the margin of the gas-based supply chain explodes.



Source: ICIS











New US Ethane Crackers (ICIS, 2014)

Chevron Phillips 1.5m tonnes HDPE, LLDPE Cedar Bayou, Texas Mid-late 2017 Under construction	Company	Capacity	Downstream	Location	Start-up	Status
	Chevron Phillips	1.5m tonnes	HDPE, LLDPE	• '		Under construction

New US Ethane Crackers (Platts 2016)

Project Location Appalachian Resins (AR) Salem Township, Ohio		Estimated Startup	Nameplate Capacity 275
		2019	
Axiall	Lake Charles, Louisiana	2019	1000
Badlands	North Dakota	2019	1500
Formosa Plastics	Point Comfort, Texas	2019	800
Total	Port Arthur, Texas	2019	1000
Ascent	Parkersburg, West Virginia	2020	1000
PTTGC	Ohio	2021	n/a
Shell	Monaca, Pennsylvania	2021	1400
Shintech	Louisiana	2021	500
Source: Platts, Platts Petrochemical Analytics		Total	7,475

Shintech	500,000 tonnes	NA	US Gulf Coast	NA	Feasibility, permit ting
Snintech	tonnes				• • •













European Cracker closures

Company	Location	Capacity	Shutdown
Total	Antwerp, Belgium (NC1)	250,000 tonnes	2013
Versalis	Priolo, Italy (1 of 2 lines)	470,000 tonnes	Aug-Sep 2013
INEOS	Grangemouth, UK (G4)	320,000 tonnes	Q1 2014
Total	Carling, France	320,000 tonnes	H2 2015
Repsol	Puertollano, Spain	155,000 tonnes (reduction)	2015



(ICIS, 2014)











Two main shifts in Cracking

- From Naphtha to Gas
- From Europe to the US

US export of Gas/Ethane will reduce the shift from Europe to the US, but stimulate conversion from Naphtha to Gas.













Mass Balance





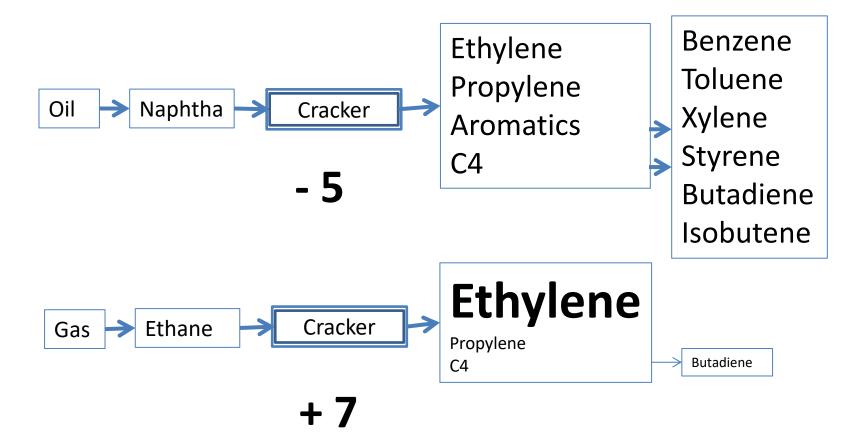








Flows















Natural gas composition*

75% - fuel Methane

 Ethane 16% - cracker

5% - fuel Propane

Butane, Pentane and others 1%













On purpose production of Butadiene and Aromatics

- Several projects started.
- Most will be more expensive.













Pricing













By-product credits

- Naphtha crackers can stay open if byproducts bring enough credits to compensate for the cost disadvantage.
- Cost advantage* Gas vs. Naphtha:
 - -7x in 2012 2013,
 - 3x in 2015 2016.

14-3-2017

 The price of by-products will increase till the crackers are marginally competitive.





Ethane Cracker Nap	ohtha Cracker
--------------------	---------------

	Mt	B€**	Mt	B€
Feedstock	1	1,2	1	1,5
Other Cost		0,2		0,2
Sale Ethylene	1	1,4	0,95	1,3
Sale Byproduct	0	0	0,05	0,4
Profit		0,2		0

Byproduct = $5\% \rightarrow \Delta$ price = $20 \times \Delta$ Feedstock advantage













Volatility













Volatility-1 Capex

Lead-time is the main cause of volatility

Capex has a very long lead-time



Expect Pork Cycles and other volatility



Supply/Demand mismatch for 20 years













Volatility-2 Run-Aways

These are capital intense industries, running at high Utilization Rate.

Disruptions immediately cause shortages.

A shortage may cause a price run-away.





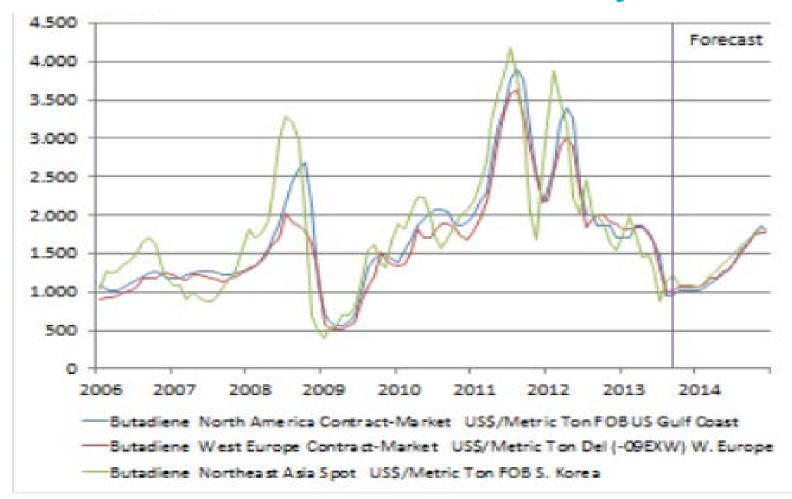








Butadiene Run-aways















Volatility-3 Prices

- Dedicated production is expensive.
- Small byproducts need to provide big credits for naptha crackers.







Shale Oil*.













The Associated Press @ @AP - 6h

BREAKING: OPEC agrees to cut 1.2 million barrels a day from its output to 32.5 million barrels, effective January.









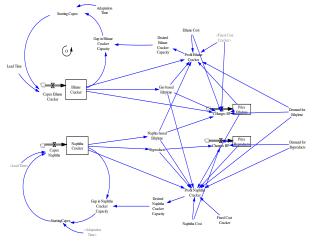


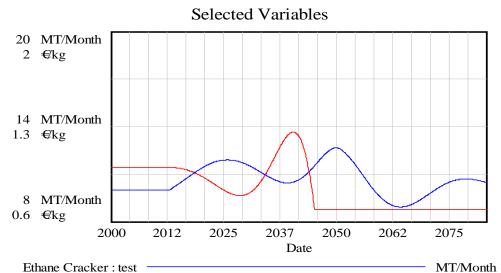




Model demo= eitje

€kg





The huge scale, big capacities and long leadtimes are exceptionally suitable for modeling in system dynamics, once you know how to handle oscillations.













Conclusions

- Balancing by the 'invisible hand of the free market' will be messy.
- Byproducts will be shifting source and location. Price will be high and volatile.
- Forecasting is possible due to long lead-times and inert capacities. And will give strong advantage.













Worried about volatility?

Call Flostock.com!













